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**Logistics**

**LOGISTICS STRATEGIC PLANNING**

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1. High quality logistics support for operations is critical to the Air Force mission and the wartime commander-in-chief. Long range strategic planning is a necessity and demands a disciplined, yet flexible process capable of identifying crucial logistics goals and developing road maps to achieve them. Scarce resources demand logistics planners follow clearly stated policies to make difficult choices that ensure Air Force success. Through logistics strategic planning, the Air Force links planning and programming efforts to address logistics support issues 20 years into the future.
2. Each tasked organization will write a logistics strategic plan, that, as a minimum, provides an assessment of the anticipated logistics environment for support of wartime requirements, develops a concept for operating in that environment, and identifies logistic strategic goals, objectives, and strategies to support that vision.
3. The following responsibilities and authorities are established:
  - 3.1. HQ USAF/LGX is the focal point for logistics strategic planning to include writing the US Air Force Logistics Strategic Plan and briefing the Logistics Board of Advisors (BOA) as required.
  - 3.2. This policy applies to Air Combat Command, Air Mobility Command, Air Force Materiel Command, Air Training Command, Air Force Space Command, Air Force Special Operations, United States Air Forces Europe, Pacific Air Forces, Air Force Reserve, and Air National Guard.
4. The terms used in this policy are as follows:
  - 4.1. **Logistics Board of Advisors (BOA).** The executive group of major command logistics (MAJ-COM/LG) and equivalent senior logistics officers chaired by the Headquarters US Air Force Deputy Chief of Staff, Logistics. The BOA provides overall direction to the logistics community on a variety of issues including strategic planning.
  - 4.2. **US Air Force Logistics Strategic Plan.** Documents logistics strategic planning efforts at the Air Staff level. Provides the baseline for subordinate organizations and for logisticians at all echelons.

4.3. **Logistics Concept of Operations.** Contained in the US Air Force Logistics Strategic Plan, the logistics concept of operations focuses on maximizing logistics support in an uncertain wartime environment.

4.4. **Logistics Strategic Goal.** A broad-based statement of desired logistics capability required to accomplish the mission. Goals are long-term in nature.

4.5. **Logistics Strategic Objective.** A general direction Air Force logistics should take to achieve a stated logistics goal. Generally, objectives describe desirable and obtainable characteristics for the future and are stated in relation to specific time periods for accomplishment which correspond to the phases of the Biennial Planning, Programming and Budget System:

- a. Near-Term (0 through 2 years). The budget and execution period.
- b. Mid-Term (3 through 8 years). The programming period.
- c. Long-Term (9 through 20 years). The planning period.

4.6. **Logistics Strategy.** Strategies are specific actions to achieve an objective. They indicate how an objective might be accomplished and provide methods for planners to consider in developing plans to achieve objectives. Several interrelated strategies may be used to support a single objective.

5. See [Attachment 1](#) for measures used to comply with this policy.

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## Attachment 1

### MEASURING AND DISPLAYING COMPLIANCE WITH POLICY

**A1.1.** Compliance with Air Force logistics strategic planning policy will be measured at two levels, at the Air Staff and at the tasked organizations. **NOTE:** As the logistics strategic planning process matures, the means of measuring compliance will also mature

A1.1.1. The Global Evaluation Process (GEP) involves subjective, as well as objective measures, but nevertheless is designed to give credible estimates for use by decision makers. HQ USAF/LGX will use the GEP and other appropriate decision tools to report to HQ USAF/LG and the BOA, at least once annually, on the status of logistics strategic planning.

**A1.2.** HQ USAF/LGX will track the status of subordinate logistics strategic plans on a semiannual basis (**Figure A1.1.**).

A1.2.1. Organizations tasked by this policy directive to write a logistics strategic plan will ensure maximum implementation by tying plan strategies to the Biennial Planning, Programming, and Budget System. Using the GEP, each tasked organization will periodically determine the percentage of specific plan strategies tied to the Program Objective Memorandum versus those which should be tied. A copy of this GEP data will be sent to HQ USAF/LGX for use in determining the Air Force-wide status (**Figure A1.2.**).

Figure A1.1. Sample Metric of Tasked Organizations With Strategic Plans.

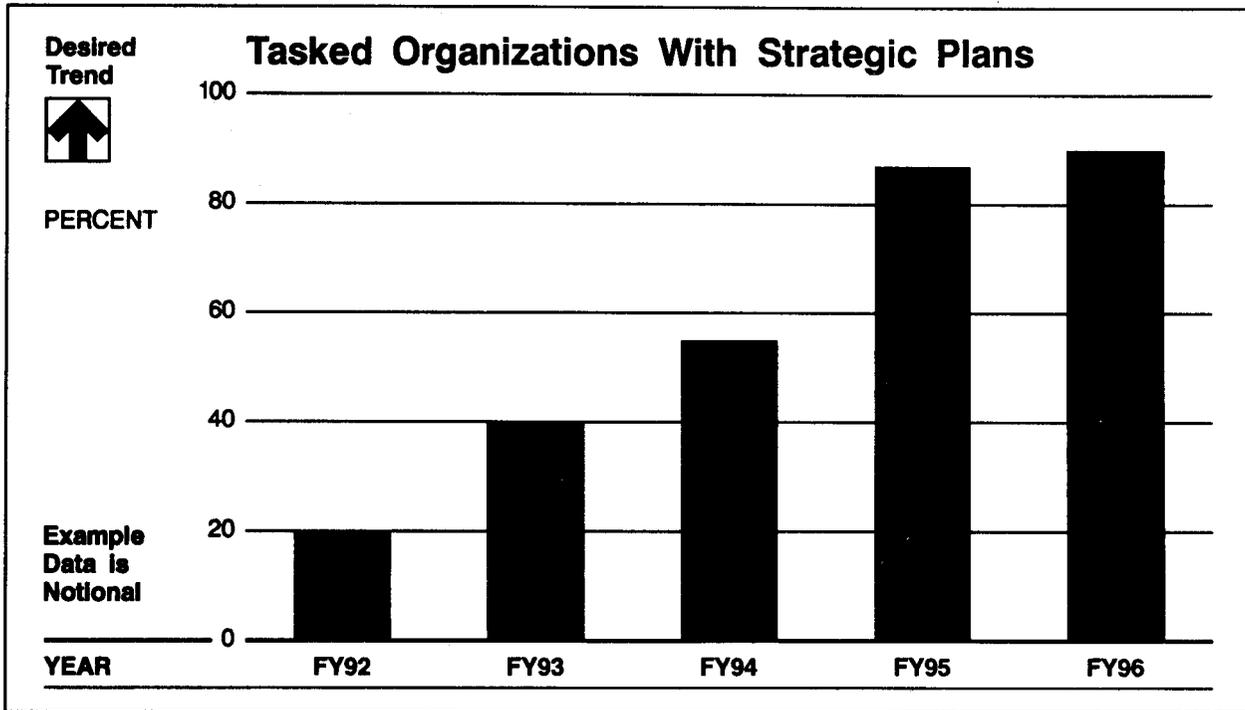


Figure A1.2. Sample Metric of Strategies Tied To POM.

